### partner for talent update.

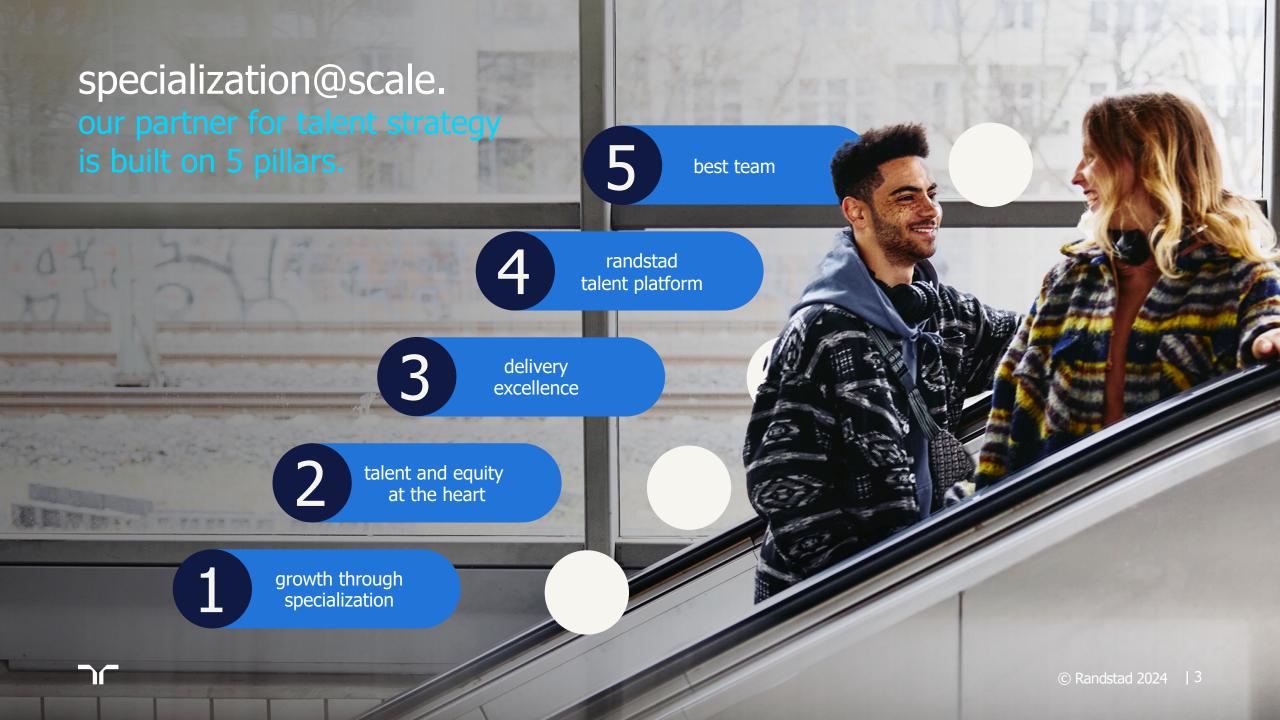
capital markets event 2025

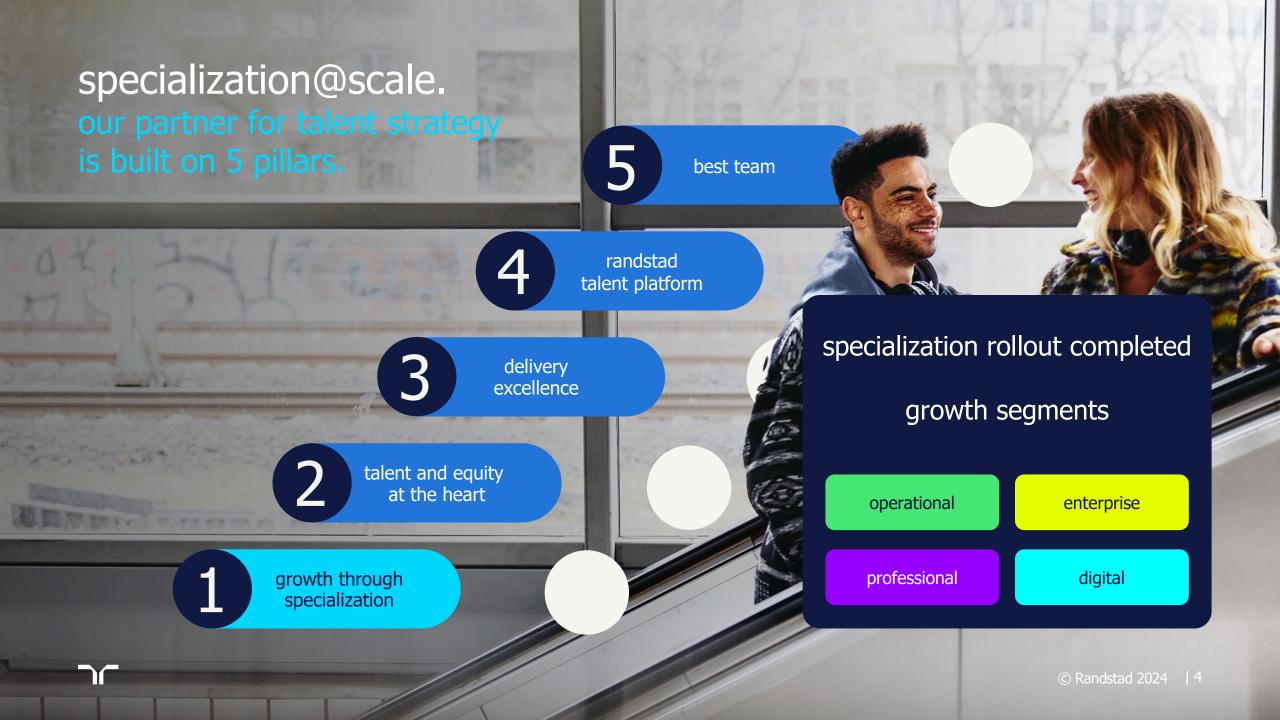


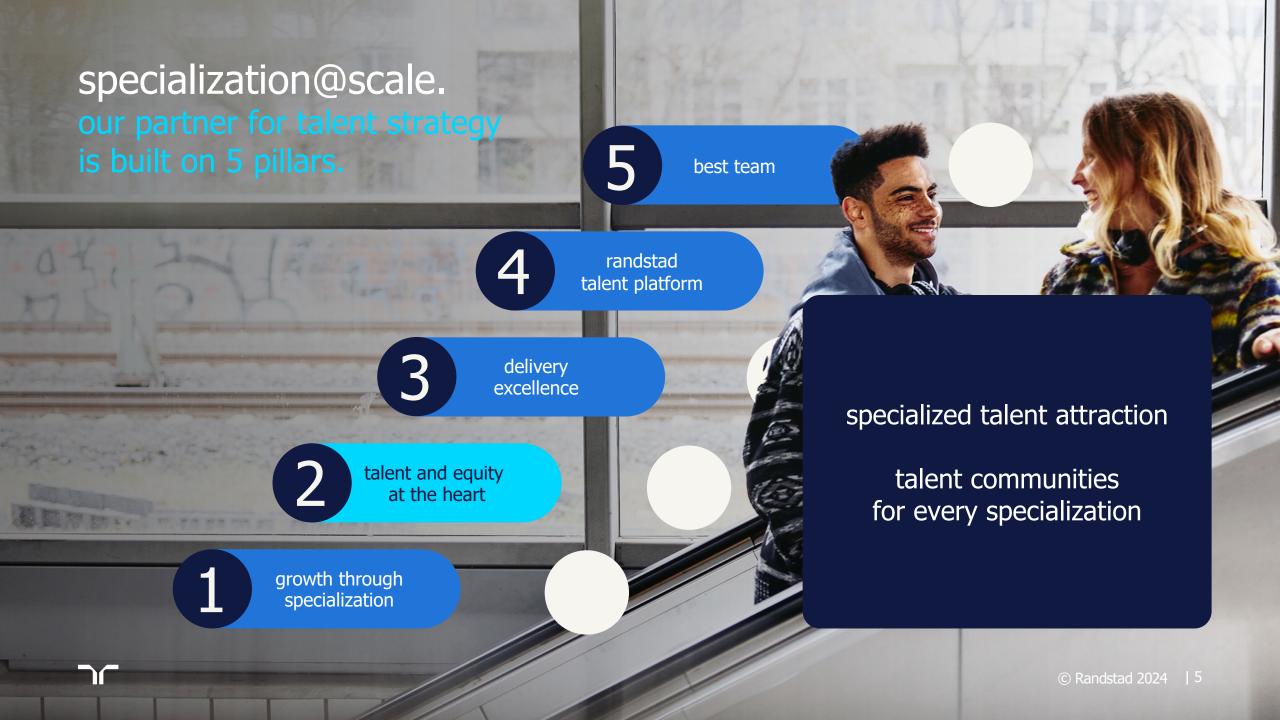


partner for talent.

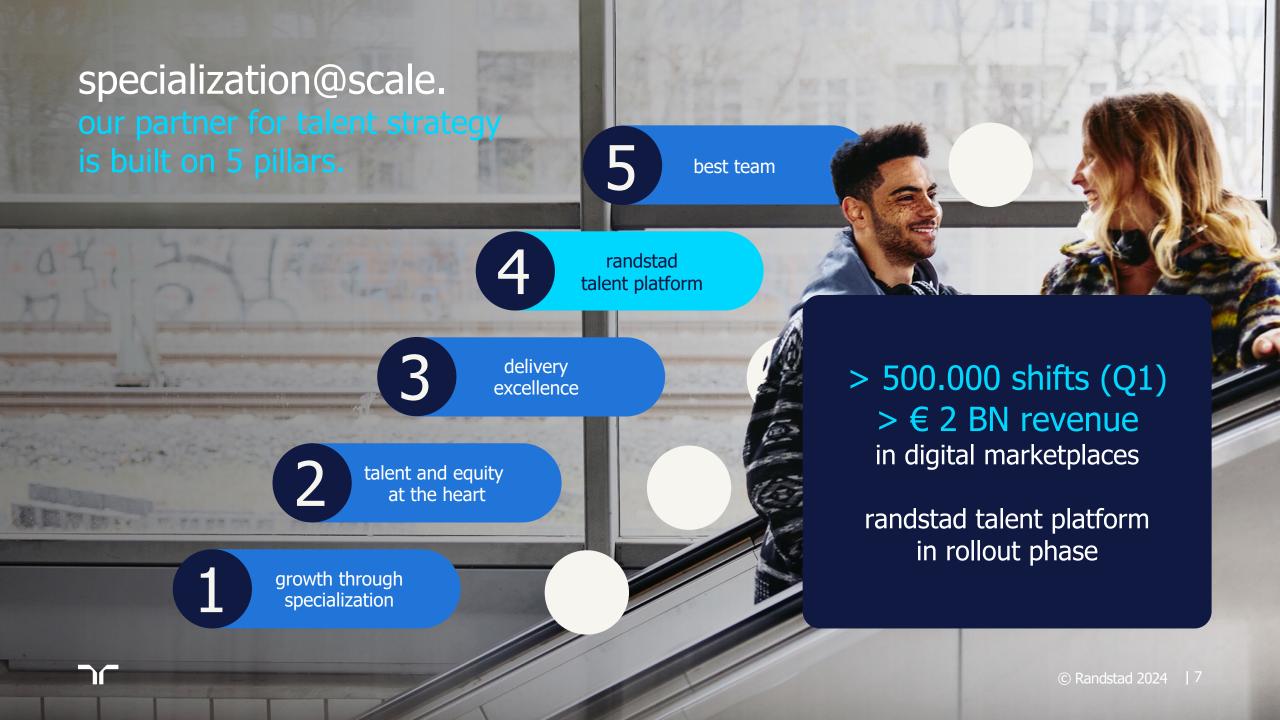
## partner for talent. sander van 't noordende













#### client and talent satisfaction.





#### experience@scale.

hyper relevant talent communities





immediate talent availability



partner for talent

full talent life cycle





all work arrangements

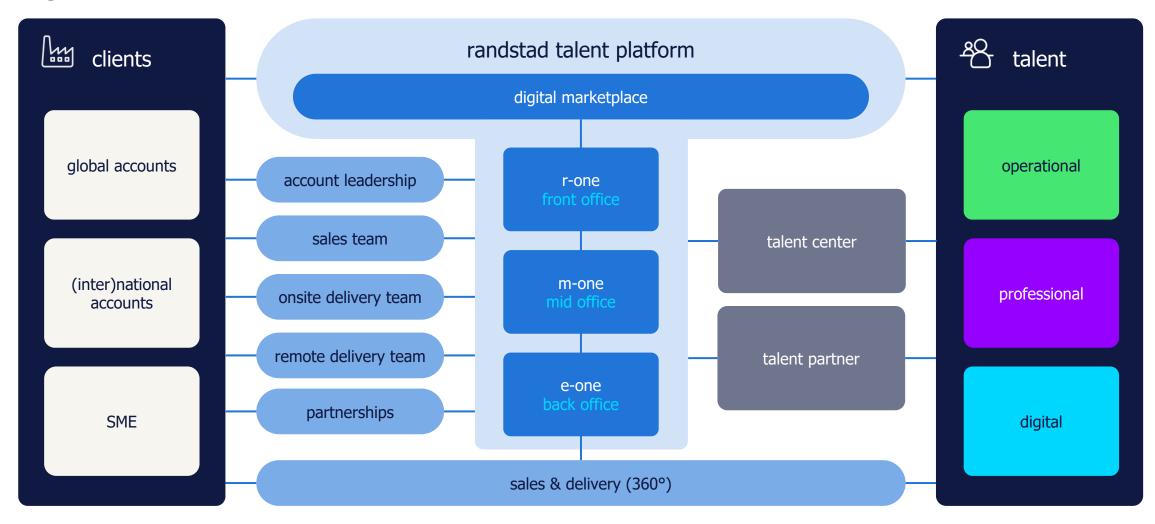


seamless experience



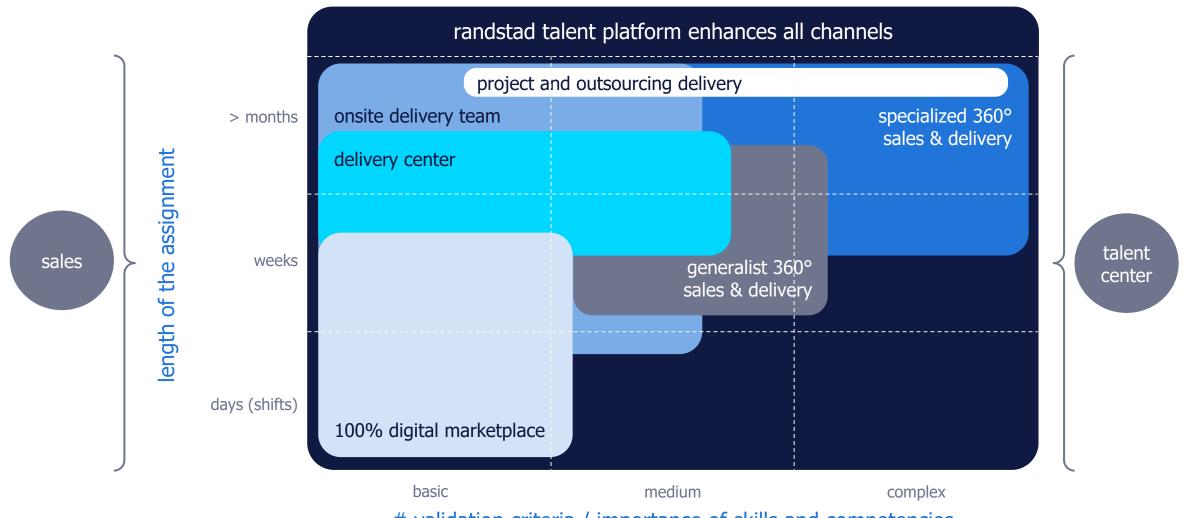
#### a new business model.

#### digital first, multi-channel





#### talent service models.





#### specialization and experience @scale. driving profitable growth

clients

experience
operational professional digital enterprise

talent

<u>best</u> experience = <u>most</u> valuable = <u>most</u> productive



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### growth algorithm. jorge vazquez

#### growth algorithm for randstad.





#### accelerate growth through specialization.



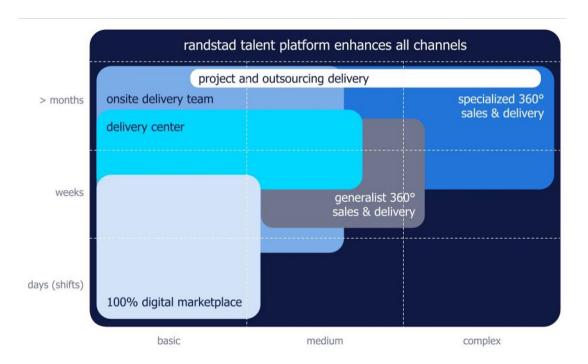


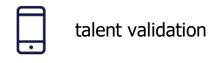
#### productivity gains by delivering seamless experience@scale.



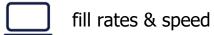
#### expand conversion through efficient delivery

traditional model vs. Randstad Talent Service Model

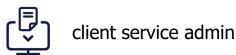








10-15% higher fill rate



40-50% freed up admin time



talent & delivery centers

> 1,600 dedicated FTEs



#### reducing indirect costs to fuel growth and strategic investments.

#### structurally reducing indirect costs

# strategic investments Strategic investments \$\int 1.3\text{bln}\$ \$\int 1.2\text{bln}\$ \$\int 1.2\text{

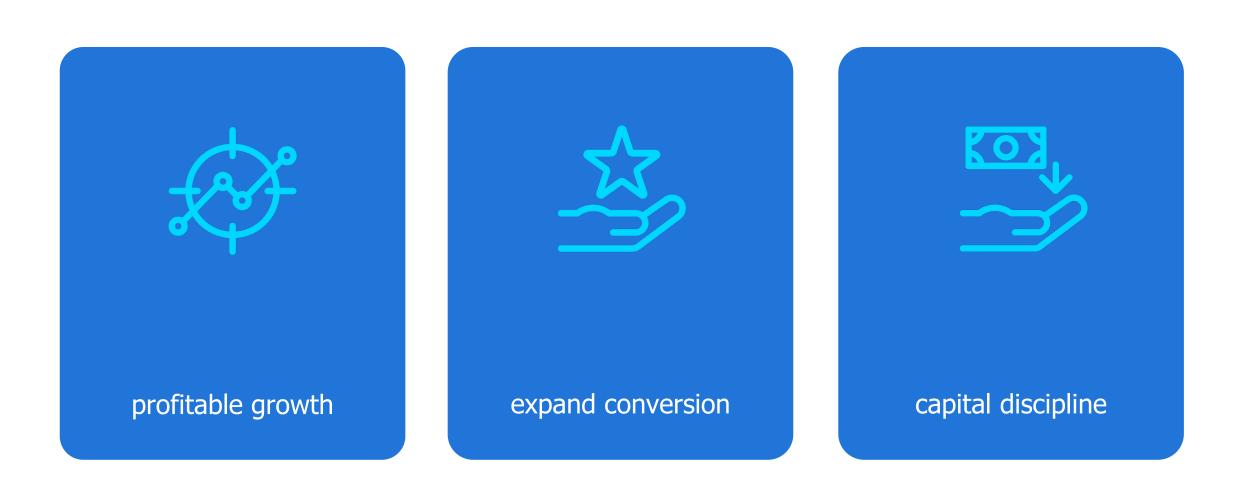
#### cost reduction levers

- streamlining operating model
- plateauing IT investments
- optimizing accommodation footprint
- making marketing spend dynamic
- driving efficiencies through automation & AI



<sup>\*</sup>functional indirect costs - indicative

#### specialization and experience @scale to drive value creation.





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Wrap up.
sander van 't noordende

#### partner for talent.

